

About Ability to Pay!!!

2018 National Tanks Conference, Louisville, KY

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Look what the Stork Bought US?

- The purpose of an Ability to Pay (ATP) Settlement is to resolve an Undue Financial Hardship.
- Undue Financial Hardship is defined as a payment obligation so great that it will cause:
 - A business to fail;
 - A family to lose their home;
 - A city to stop providing necessary services.





As long as you live under my roof, you'll do as I say.

EPA's Guidance on Determining a Violators Ability to Pay a Civil Penalty

- http://www.epa.gov/enforcement/documents/policies/civilpenaltyviolators.pdf
- EPA's Superfund Ability to Pay Guidance can be found at
- http://www.epa.gov/compliance/resources/policies/cleanup/superfund/g enpol-atp-rpt.pdf

Other EPA Ability to Pay Documents are referenced at

- http://www.epa.gov/compliance/resources/policies/cleanup/superfund/p ayshortsht-mem.pdf
- Delaware Department of Natural Resources and Environmental Control, Ability to Pay Policy dated July 1, 2016

FEDERAL DEPARTMENT OF "IT'S FOR YOUR OWN GOOD."

Two step Analysis

Balance Sheet + Income Statement Phase Phase

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Balance Sheet Phase

- Split assets into two groups;
 - Necessary Assets
 - Unnecessary Assets
- Balance Sheet Phase looks for the value of the Unnecessary Assets, and
 Considers the potential to borrow on necessary assets.

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Income and Cash Flow Statement Phase
Revenues that are expected to be earned over the next 3 – 5 years;
Less Ordinary and Necessary Cash Expenses;

= Available Income

SMILE! It's Good For You



Your Mind Works In Mysterious Ways.

- What will you ReCeiVE
 - Request the information
 - Confirm a complete Response
 - Verify the Response
 - Evaluate the Ability to Pay

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Receive Request the Information

- Ability to pay is a settlement option, so you can ask what you want, but be reasonable.
- At the same time, some statutes have information request authority.
- If your matter is under that authority, verify that your questions fall within that authority.

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Eat all of your vegetables!



- Ask for enough information;
 - There is often a standard request used by each Office
 - Follow-up questions are often needed to
 - Update the financial submission;
 - Confirm that assets still exist and still have value (Fraudulent Transfers); and
 - Resolve questions before the final amount is determined.
 - Follow-up questions should include the input of the financial analyst.

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Never Leave Home Without Enough Money To Make A Call Home?

- For Corporations
 - Questions
 - Financial Form
- For Individuals
 - Questions
 - Financial Form
- For General PartnershipsCombination of both

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reCeive Is the Tax Return Complete?

- Common Tax Forms
- •1120
- •1120S
- •1065
- •1040

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1120 Corporate Income Tax Return

- Four or Five page form, plus attachments.
- Important sections
 - Header
 - Expenses

- Income
 Balance Sheet
- •Schedules M1 and M2
- Attachments

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Corporate Income Tax Return

- Generally, liability remains with the Corporation and does not migrate to the shareholders or affiliated corporations.
- Verify that Date Incorporated agrees with the same date as recorded with the Secretary of State where the corporation was created.
- Check for related party Transactions.
- Verify that it is not a consolidated tax return.

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U.S. Income Tax Return for an S Corporation, Form 1120S

- Four or Five page form, plus attachments.
- Important sections
 - Header Income
 - Expenses Balance Sheet
 - Schedules M1 and M2
 - Attachments
 - Schedule K-1

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Subchapter S Corporation

- Generally, liability remains with the entity (LLC, LP, LLP, PA, etc.) and does not migrate to the shareholders or affiliated entities.
- Some states require a member of an LP or LLP to have unlimited liability.
- Verify that Date Incorporated agrees with the Secretary of State where the entity was created.
- Check for related party Transactions.
- Verify that it is not a consolidated tax return.
- Check the K-1s. Many times additional income from the business but not recognized by the business will appear. E.g. Royalties, interest income.

U.S. Return of Partnership Income, Form 1065

- Four or Five page form, plus attachments.
- Important sections
 - Header
 - Expenses

- Income
 - Balance Sheet
- Schedules M1 and M2 Attachments
- Schedule K-1

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Partnership Tax Filings

- Many partnerships do not need to file with the State Secretary of State Offices.
- If the business is registered with the Secretary of State Office, Liability may be limited to the business entity.
- If there is no filing with the Secretary of State, the business and each partner may have liability.
- If each partner has liability, the ability to pay is the sum of the ability to pay of the business and all partners.

U.S. Individual Income Tax Return

- Two Page form, plus attachments and schedules.
- Important Sections
 - Header
 - Income
 - Schedules
 - Attachments

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Additional Adjustments for ATP

- Uncertainties relating to future events
- Insurance Recovery
- Contribution/Cost Recovery/Indemnification claims
- Future Work Obligations.

Less a safety factor adjustment

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IF ALL YOUR FRIENDS JUMP OFF A BRIDGE... Hell Yeah I Would.

I don't care what "everyone" is doing. I care what YOU are doing!

- The amount of the claim is important.
- Equitable concerns are not part of the ATP Analysis.
- The Ability to Pay amount assumes a single payment but the case team can make adjustments when it is appropriate.
- Adjustments can reduce the settlement amount but should not change the ATP Recommendation.

Look at me when I'm talking to you. Part 1

- The Case Team should give the Financial Analyst an idea of the amount of EPA's Claim, including:
 - The dollar amount of the Environmental claim;
 - Additional Injunctive Relief Obligations;
 - Other actions that may have costs to the ATP Party.
 - Pursuing Insurance claims,
 - Responding to information requests,
 - Implementing Institutional controls.





Look at me when I'm talking to you. Part 2

- The Financial Analyst should give the case team an understanding of the impact of the Environmental Claim, including:
 - Is a hardship probable?
 - Is the information reliable?
 - What dollar amount will not create a hardship?
 - Can the payment be made immediately or will it require deferred payments?
 - Are the amounts exact or flexible?
 - Are there additional future costs that must be considered?

Look at me when I'm talking to you. Part 3



•The Ability to Pay Analysis needs to be explained to:

- the Responsible Party who claims the hardship
- other Responsible Parties
- Decision Makers (State EPA and Attorney General Office)
- How to explain the analysis:
 - Written communication;
 - Verbally, during an interview with the liable party.
- Plain English is helpful
- Explain what the settlement will not require.
- Maintain the confidentiality of the information.

You can't find it? Well, I can't find it for you I'm not the maid!



- The financial information may identify other potentially liable parties.
- Case Team may have knowledge about assets, businesses, and related companies that are not mentioned in the financial information.
- The Financial Analyst may be able to help estimate the value of assets or companies.

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It's not that I don't trust you, it's that I don't trust everyone else.

- Documentation is important.
- Hearsay information is helpful but often inaccurate.
- Are all assets and liabilities disclosed?
- Are assets and liabilities valued accurately?
- For assets, can the expected value be converted to cash?
- For liabilities, is someone else responsible for the liability?

Don't forget to clean behind the ears.



- Inconsistencies need to be resolved.
- All material assets need to be considered.
- Some assets are unique to the Environmental Claim
 - Insurance
 - Indemnification
 - Contribution Claim
 - Cost Recovery Claim
- Some assets have an unknown value
- Settlement is only with the person who can document the hardship.

You're too young to date... 30's a good age.



- Timing for the Ability to Pay Settlement is important.
- The Settlement may include future obligations such as:
 - Sale of Property
 - Subsequent Institutional Controls
 - Insurance Recovery.
- There is a cost to verify these actions.
- Make sure there is an agreement on who needs to approve these future actions.

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Clean up your room, or you will get pests

- Do not disclose without the necessary approval. This includes:
 - Other Federal and State Agencies that are not authorized to accept this information;
 - Federal and State Environmental Staff that are not authorized; and
 - Government contractors.



So clean up your room

or I'll break its freakin neek

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- Keep a list of documents that are considered with the analysis.
- Keep a record of meeting notes where representations were made that are important to the analysis.
- Settlement information may not be admissible in trial.

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Put away your toys, before someone trips on them!

- Do not disclose Confidential Business
 Information (CBI) to other liable parties without authorization. But you can:
 - Explain the standard of review;
 - Discuss public information;
 - Ask for opinions on the value of assets.
 - Provide a list of the documents that were considered.



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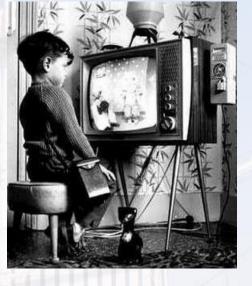
"Friends" will tell you what you want to hear, but your parents tell you the truth.

When you communicate the analysis remember;

- Visual works better
- Keep it simple
- •Give people time to absorb the information
- Keep the audience small
- •This is personal



Don't sit too close to the television, it'll ruin your eyes.



- Trust each other
- Know enough to work as a team
- But not so much that you become the expert or second guess the expert

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Eat every Bean and Pea on your Plate!!!



- Define your terms
- Try not to use jargon
- Do not assume
- Every dollar amount is important to someone

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I don't buy snacks to Feed the neighborhood!

•Other Liable Parties are asked to work at the Site for up to 30 years; Why should the ATP Settler pay for only 5?

- •Explain the significance of the payment in terms of what is available;
- Do not disclose CBI unless authorized;
- Consider asking the ATP Party for a limited release of information;
- •Ask for the opinion of others (ATP, Other Liable Parties).

If you can't say something nice, don't say anything at all......

- This is a settlement option
- Do not accuse
- Explain that the burden is on the ATP Party to educate your office,
- so that you can understand the reason why a hardship will be created
- Explain that although this is a difficult standard, the ATP Settlement will provide finality, and allow the ATP party to get back to business.



Think of those poor starving Children In...



After explaining what must be paid; discuss what the settlement is not taking away. The advantage of putting this in the past. How other creditors could approach the claim.